



CALIFORNIA DEPARTMENT OF CORRECTIONS AND REHABILITATION
February 2013

Senior Policy Advisor
Elizabeth Siggins

Secretary
Jeffrey A. Beard Ph.D.

Board of Parole Hearings
Executive Officer
Jennifer Shaffer

Legal Affairs
Assistant Secretary/
General Counsel
Ben Rice

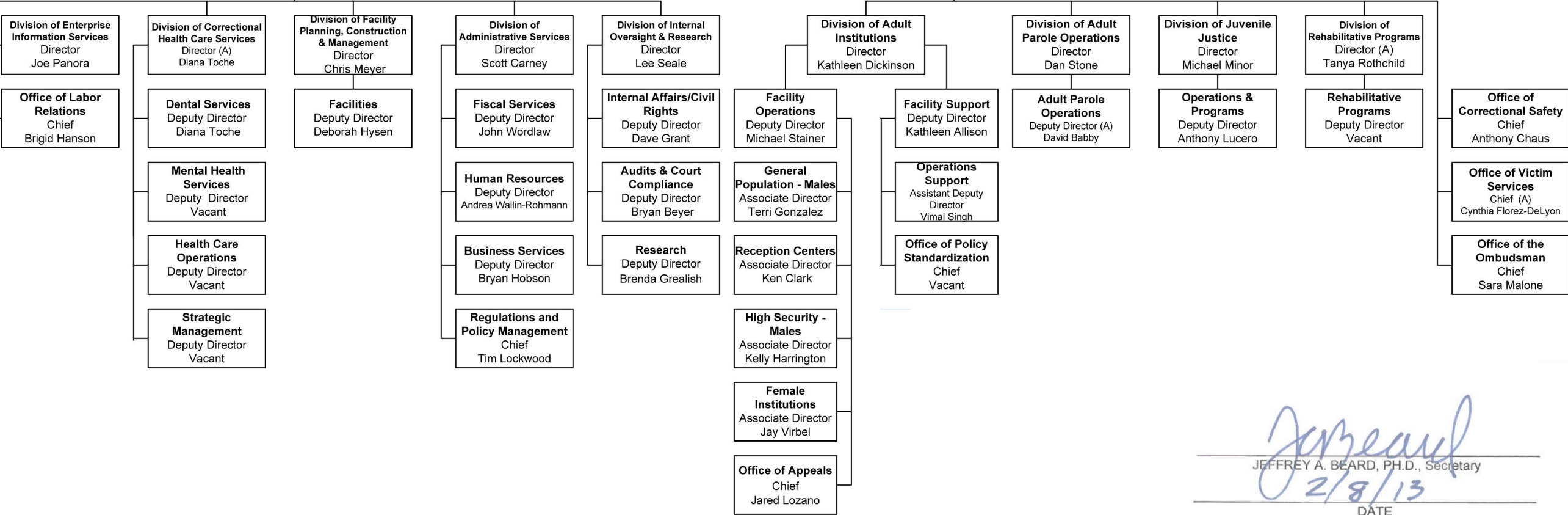
Communications & External Affairs
Assistant Secretary
Deborah Hoffman

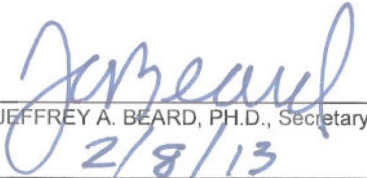
Legislation
Assistant Secretary (A)
Lee Seale

ADMINISTRATION & OFFENDER SERVICES
Undersecretary
Martin Hoshino

OPERATIONS
Undersecretary
Terri McDonald

Prison Industry Authority
Executive Officer
Chuck Pattillo




JEFFREY A. BEARD, PH.D., Secretary
2/8/13
DATE